### **Financial Review 2006**

February 7, 2007

# **rukki**

February 7, 2007

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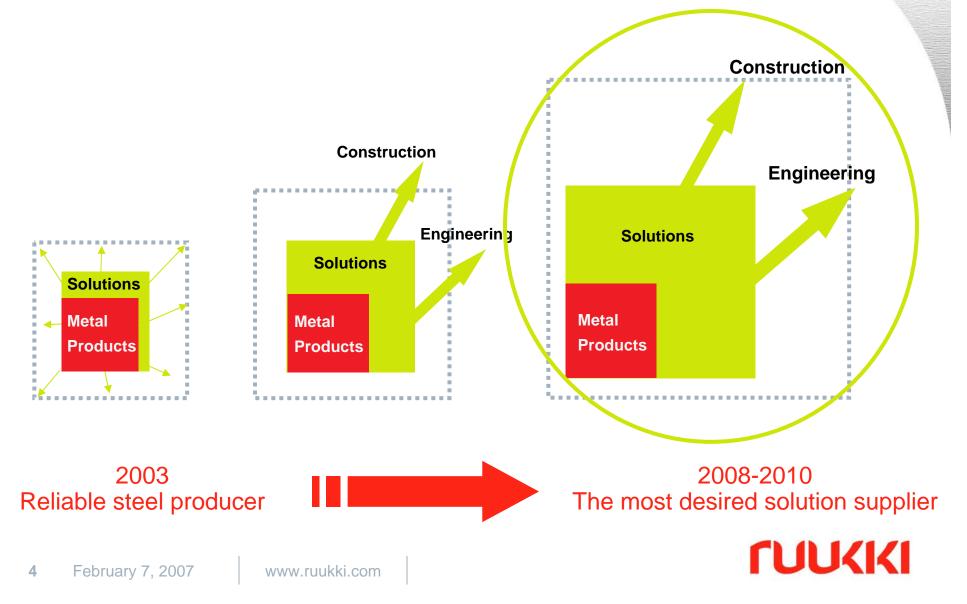
- Ruukki is ready for profitable growth
- Building Eastern-Europe
- 2006 by customer division
- Business Environment 2006
- Financials 2006
- Near-term Outlook
- Summary

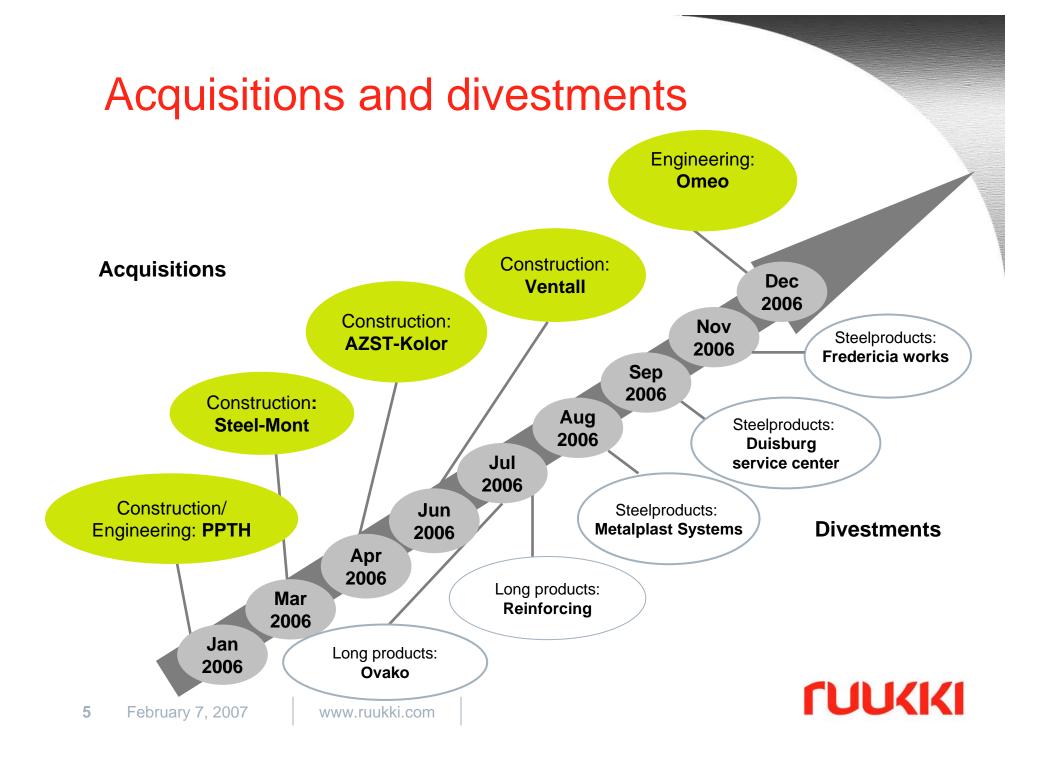


# Ruukki is ready for profitable growth



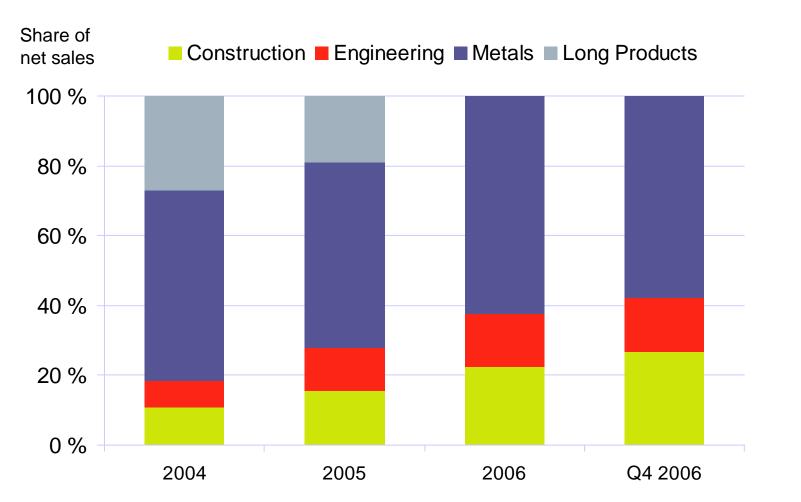
### Ruukki's vision: The most desired solution supplier





#### Structure has changed

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# Drivers for growth and better sustainable profitability

- Divesting or closing of unprofitable and non-core operations
  - Fundia (Ovako, Nordic reinforcing)
  - Unprofitable sales in Central Europe
- Main businesses focus on high growth markets
  - Increasing growth in Central Eastern Europe, Russia and Ukraine
  - Good market development also in the Nordic area
- Healthy margins before volumes
- Increasing sales of value-added parts, components and systems
- Unified corporate structure brings cost efficiency



# New financial targets and dividend policy

	earlier	next three years
Top-line growth		> 10 % p.a.
Operating profit % (EBIT)	> 7 %	> 12 %
Return on capital employed % ROCE	> 15 %	> 20 %
Gearing	< 80 %	< 60 %

**Rautaruukki's dividend policy** is to pay a yearly dividend of 40 % to 60 % of net profit. The company aims at a steadily increasing dividend that takes into account the requirements for business growth.

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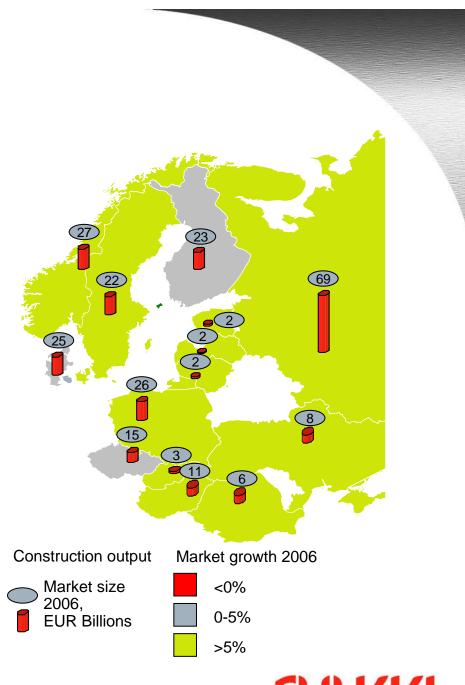
### **Building Eastern-Europe**



# Ruukki's target market is ~10 EUR billions

#### Market size and growth 2006

- Market for products and solutions EUR 10 billions
- Average market growth is 7 %
- The growth is strongest in CEE, Russia and Ukraine
- Market growth equals to size of Ruukki Construction





Sources: Euroconstruct, BuildEcon, VTT

#### Strong growth in targeted segments

Annual change (% by volume) 2006

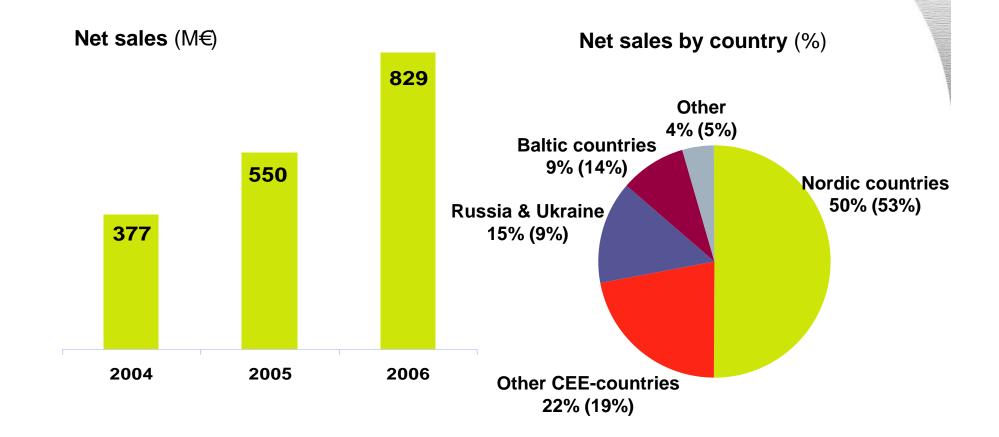
	Western Europe	CEE*	Russia
New residential	3,5	4,6	13,0
Residential renovation & modernisat	on 1,8	4,6	9,0
New commercial	2,0	5,4	15,0
Civil engineering	2,8	11,3	14,0
Total construction output	2,4	7,0	14,0

\* Poland, Czech republic, Slovakia, Hungary

#### Sources: Euroconstruct, BuildEcon



#### Strong growth in Ruukki Construction





## **2006 by customer divisions**



# Ruukki Construction – speed and quality in metal construction

- Acquisitions add to delivery capacity in Central Eastern Europe
  - Broader construction design and project know-how PPTH
  - Added strategically important steel structure production and installation capacity Steel-Mont
  - New colour coating line safeguards sourcing of high-quality raw materials in Russia and Ukraine - AZST-Kolor
  - New factory in Hungary for construction components
- Strengthening our position in the dynamically growing Russian markets - Ventall
  - Customer contacts and significant market share
  - Local manufacturing of steel structures and sandwich panels
- Investments worth EUR 50 million in Romania and Ukraine
  - Strengthening our delivery capacity in components and integrated systems



# Ruukki Engineering – growth in LHT and energy industries

- Lifting, handling and transportation equipment industry
  - New cabin assembly plant in Kurikka, Finland
  - Cabin frame production launched in Poland
  - Strengthening position as a supplier of frames and booms acquisition of Omeo Mekaniska Verkstad in Sweden
- Energy industry
  - Components to power plants
  - Parts and components for wind farms
- Offshore industry
  - Customers' strong order books

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# Ruukki Metals – strong supplier in core markets

- Strengthening good market position and customer focused logistics in core markets
  - Strengthening the delivery capacity of St Petersburg service centre with app. EUR 20 million investment
  - Developing our service centers in the Nordic countries
- Special products provide growth and platform for future profitability
  - Investments in high-strength steel grades
  - Both for home market and other parts of Europe
- Divestment of non-core businesses
  - Sale of Nordic reinforcing steel business
  - Sale of Duisburg service centre, upgrading sheet products





## **Business environment 2006**



### Continued good demand

- Construction demand strong in core markets
  - Growth in integrated systems for commercial and industrial construction in Eastern Europe
  - Good demand in commercial and industrial construction in Nordic countries
  - Strong demand in infrastructure construction
- Customers in lifting, handling and transportation equipment industry saw sizeable increase in order books
- Strong order books in shipbuilding and offshore industry
- Growth in demand for wind farm components
- Demand for standard and special steel grades in our core market areas remained good and the market was in balance



### **Financials 2006**



#### Financial highlights 2006

- Comparable net sales increased 12 percent into EUR 3 515 million (3 128)
- Comparable operating margin was 15 % (17 %)
- Earnings per share (diluted) was EUR 3.65 (3.31)
- The share of solution business in Group's
  - net sales was 38 % (28 %)
  - operating profit was 39 % (29 %)
- Gearing was 1.2 percent (22.8)

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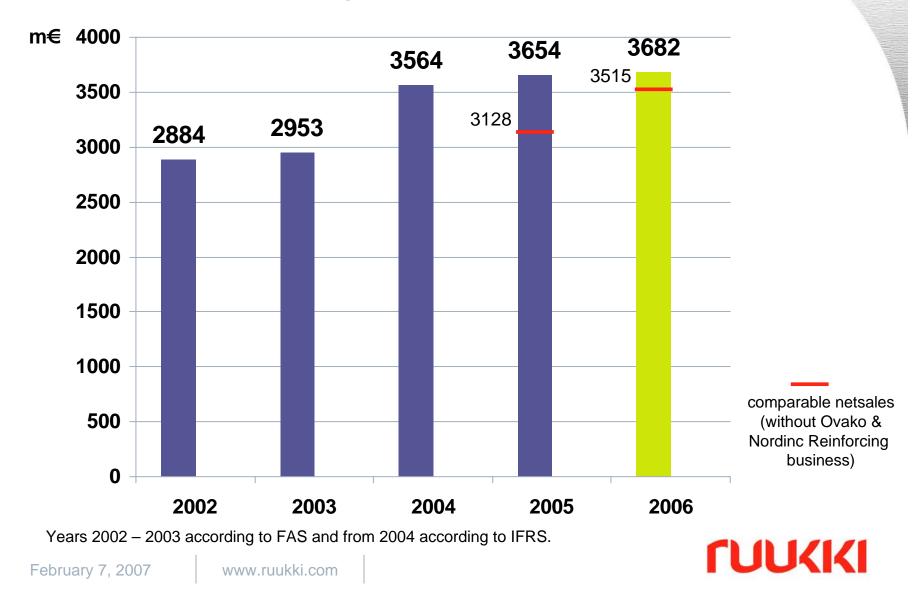
### Financial highlights for Q4 2006

- Ruukki Construction
  - Development measures clearly improved PPTH's profitability
  - Deliveries increased in all market areas
- Ruukki Engineering
  - Strong demand continued
  - Strengthening our delivery capability of booms (Omeo)
- Ruukki Metals
  - Further rise in product selling prices
- Ruukki Production
  - Record high steel production, 744 000 t, at Raahe Works (2,853,000 for whole of 2006)
  - Output of plates and colour coated products ran at full capacity

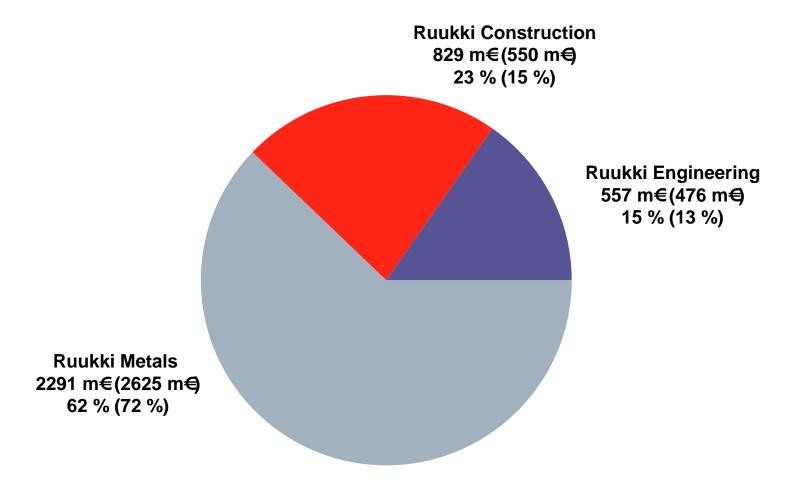


#### Net sales, Group total

22

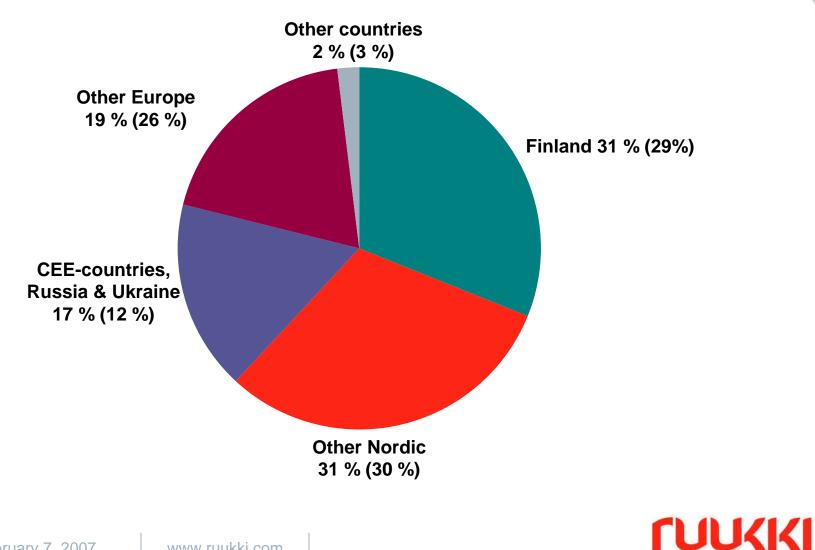


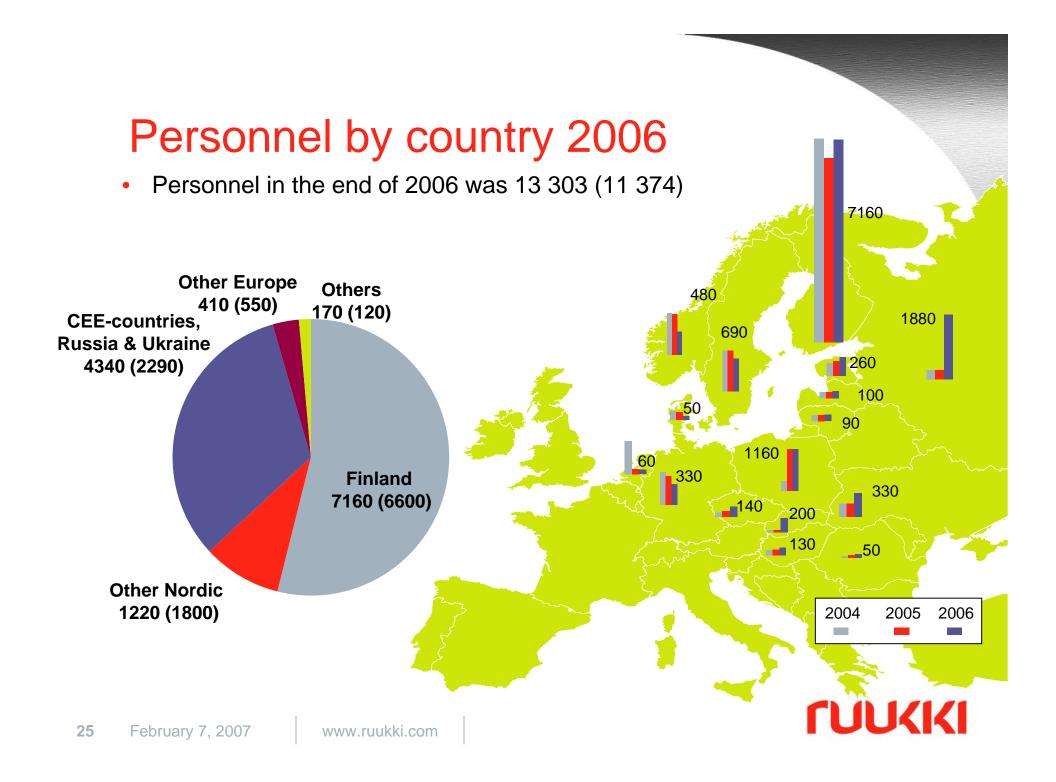
# Group net sales by division 2006 (2005)



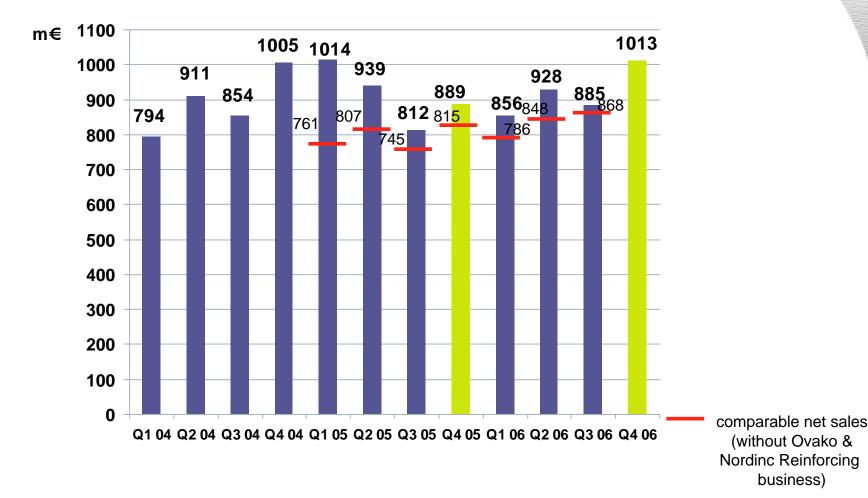


### Group net sales by region 2006 (2005)



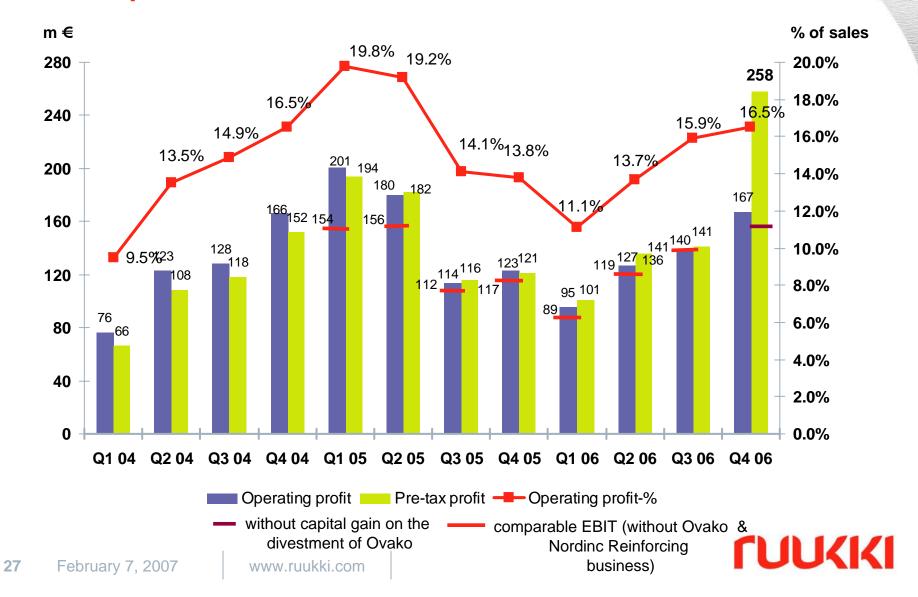


#### Quarterly net sales, Group total



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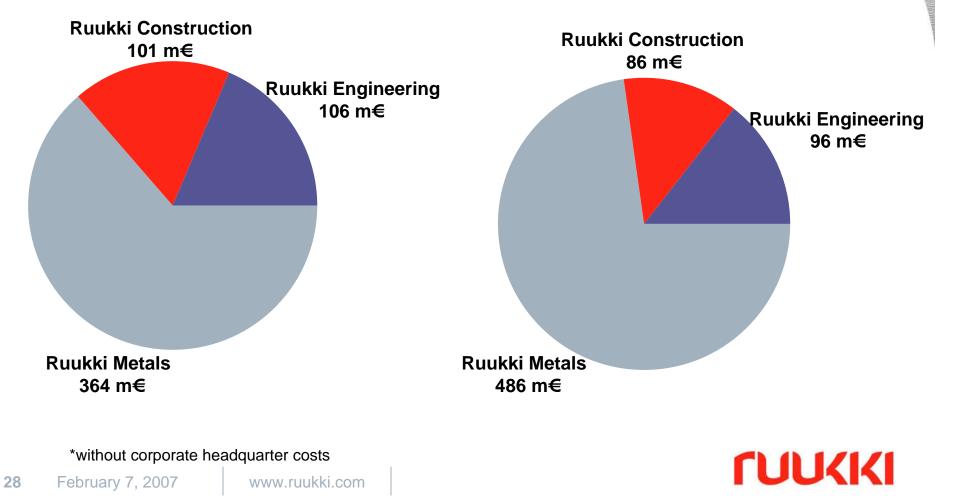
#### Quarterly EBIT and profit before taxes, Group total



## EBIT by division 2006 (2005)

2006\*

2005\*



#### New structure, more effective business

#### 1. Ruukki Unitedefficiency programme

- Aims to achieve permanent cost savings of EUR 150 million by year-end 2008
  - EUR 43 million achieved to date
- Aims to permanently free up some EUR 150 million of capital by year-end 2008
  - EUR 59 million achieved to date

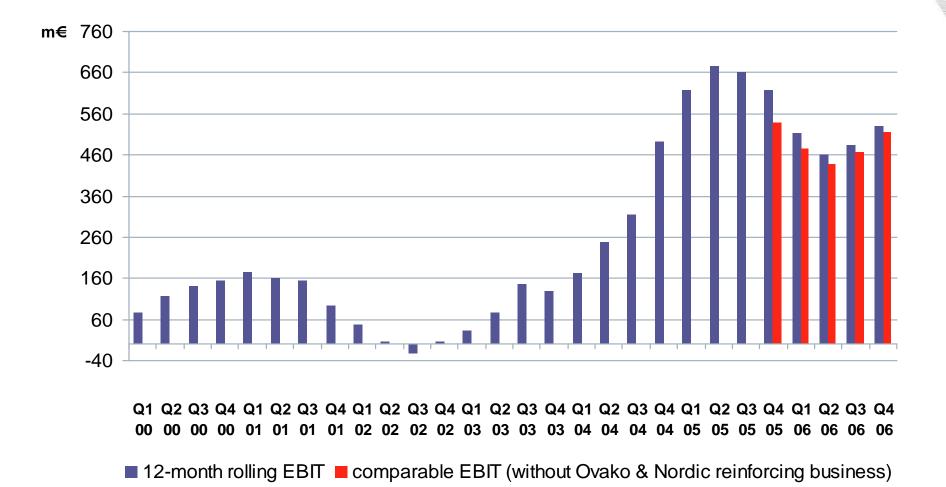
## 2. Divestment of long steel products

- Sale of Nordic reinforcing steel business for EUR 125 million
- Divestment of Ovako for EUR 310 million
  - 3. Improved sales structure

4. Disposals of poorly performing businesses

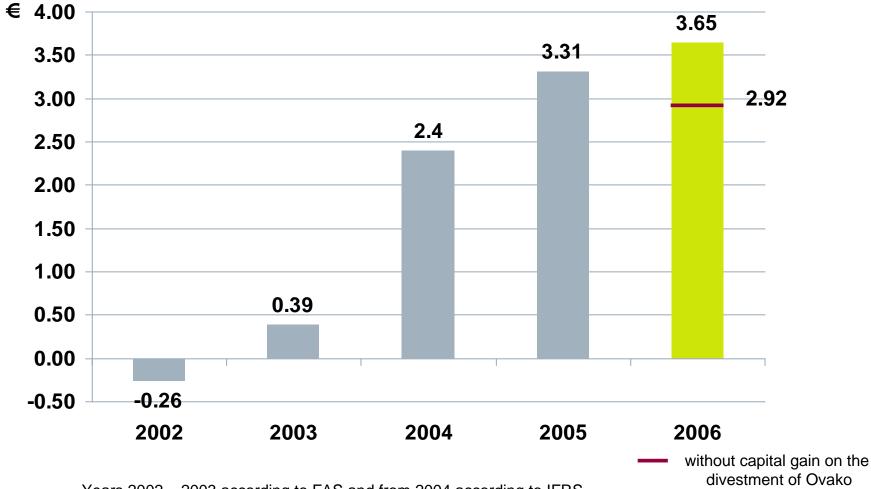


#### 12-Month rolling EBIT 2000-2006



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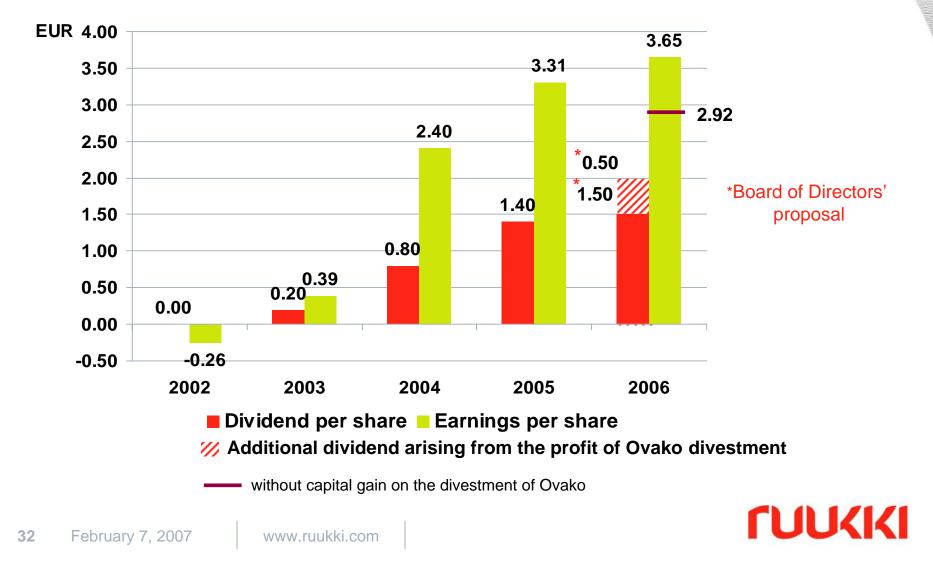
#### Earnings per share



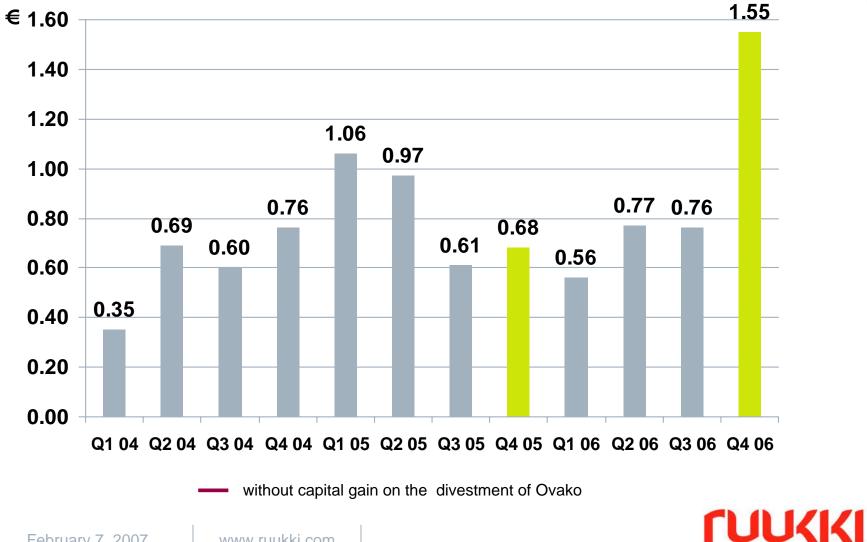
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# Dividend proposal: EUR 1.5 per share and additional EUR 0.5 per share

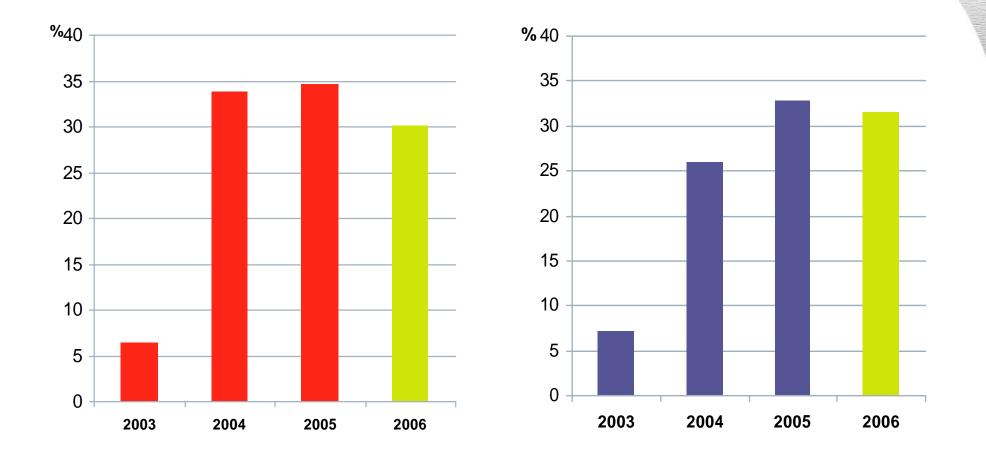


#### Quarterly earnings per share





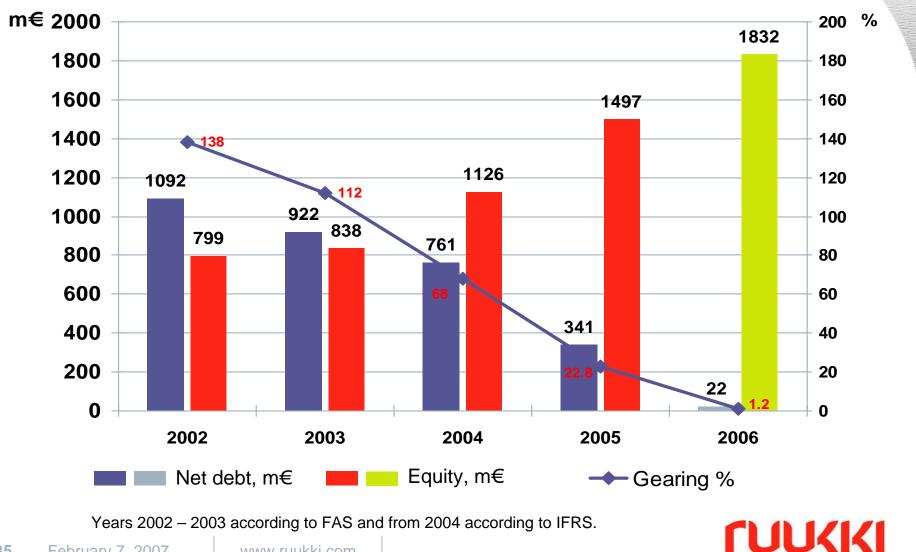
#### Return on equity



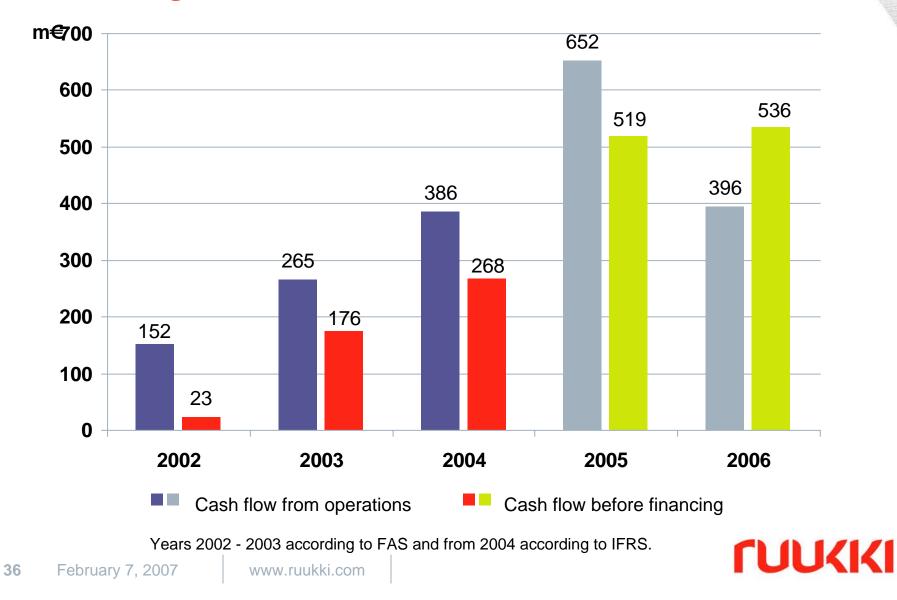
Year 2003 according to FAS and from 2004 according to IFRS.



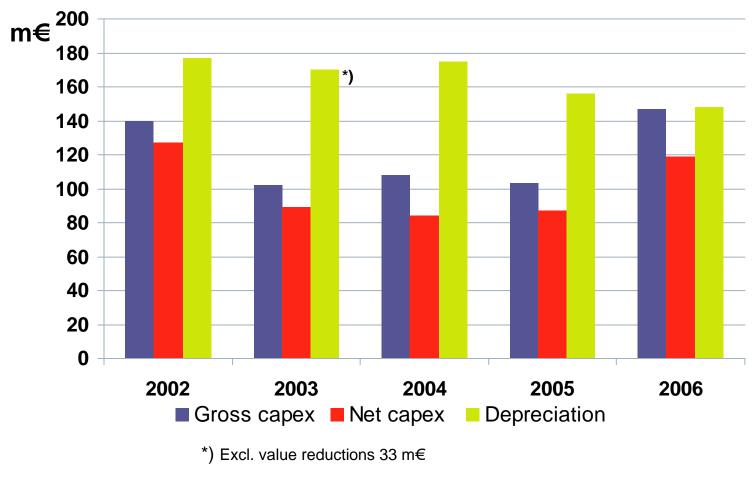
#### Strong, debt-free balance sheet



#### Strong cash flow



#### Capex vs. depreciation

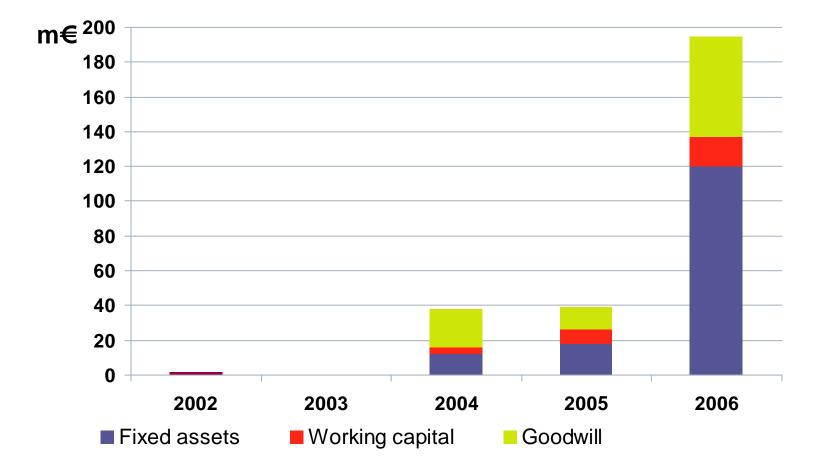


Years 2002 - 2003 according to FAS and from 2004 according to IFRS.

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#### Acquisitions



Years 2002 – 2003 according to FAS and from 2004 according to IFRS.

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#### **Near-term Outlook**



#### Near-term outlook

- Construction activity expected to remain good across our market area, especially in Eastern Europe
- Customers in the engineering industry have strong order books
- Good market for steel products is expected to continue in Rautaruukki's core market areas
- Comparable net sales in 2007 are expected to develop in line with growth targets set
- Operating profit for 2007 is anticipated to markedly exceed the comparable figure for last year



## **Summary**





# **TUUKKI** more with metals

## **Appendix**



### **Financial summary**

	Q4		Year	
M€	2006	2005	2006	2005
Net sales	1013	889	3682	3654
- pro forma	1013	815	3515	3128
EBIT	167	123	529	618
- % of net sales	16.5	13.8	14.4	16.9
- pro forma	167	117	515	539
- % of net sales	16.5	14.3	14.7	17.2
Pre tax profit	258	121	635	612
EPS, €	1.55	0.68	3.65	3.31
ROCE rolling 12-months, %	31.5	32.8	31.5	32.8
Gearing, %	1.2	22.8	1.2	22.8

