# Presentation of the Q4/2022 report

Martin Lindqvist, President & CEO Leena Craelius, CFO

January 27, 2023



#### Agenda

- 1. FY 2022 and Q4 in brief
- 2. Financials
- 3. Outlook and summary
- 4. Q&A





1

## FY 2022 and Q4 in brief



#### Record earnings in a volatile year



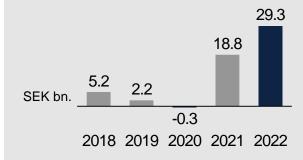
2018 2019 2020 2021 2022

#### Improved safety

Lost Time Injury Frequency decreased to 1.06

Total recordable injury frequency (TRIF) decreased to 7.70 (9.20)

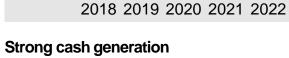




#### **Record operating result**

All steel divisions posted record earnings (adjusted basis)





SEK bn.

4.5

Cash flow before dividend rose to SEK 14.2 bn.

Release of working capital in Q4

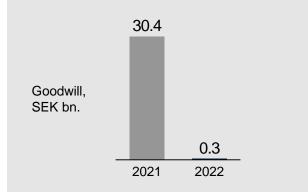


#### Solid financial position



Significant net cash position SEK 14.3 bn in net cash

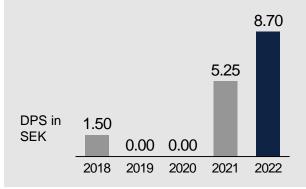




Goodwill impairment reported in Q4
Related to aqcuistions of Ipsco (2007) and
Rautaruukki (2014)

No effect on underlying result or cash flow





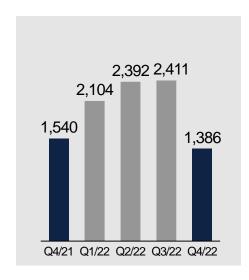
**Higher dividend proposed**An authorization to buy back SSAB shares will be proposed to the AGM



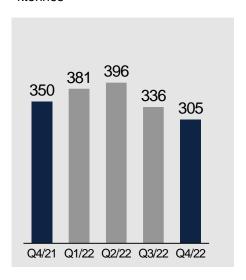
#### SSAB Special Steels



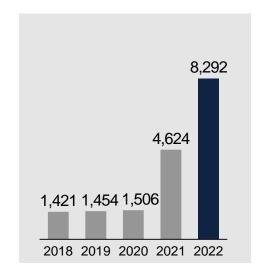
Quarterly adjusted operating result in SEK m.



Quarterly shipments, ktonnes



Annual adjusted operating result in SEK m.



**Q4**Prices and product mix held up well

Planned maintenance and weaker market in Europe impacted shipments and result

**FY 2022** 

Record earnings

Strong price realization

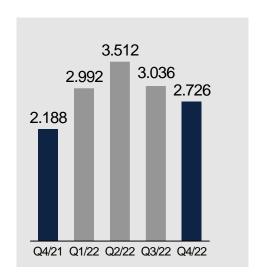
Adjusted EBIT margin 24.6% (19.7%)



#### SSAB Americas



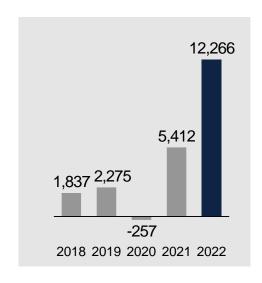
Quarterly adjusted operating result in SEK m.



**Q4**Continued good earnings development

Prices decreased from high level

Annual adjusted operating result in SEK m.

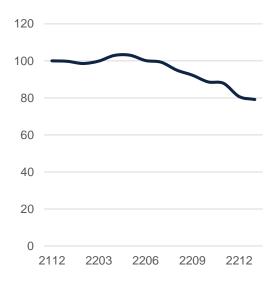


FY 2022 Record earnings

Higher realized prices

Adjusted EBIT margin 38.1% (26.2%)

Monthly market price, US plate, indexed

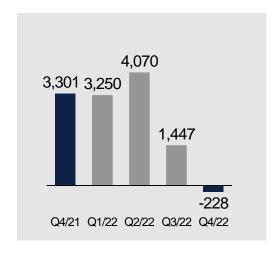


Negative price trend in 2022, but on high level

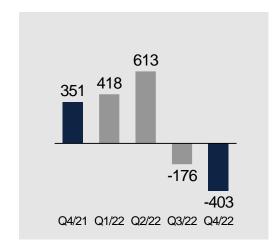


## Weaker European market impacting SSAB Europe, Tibnor and Ruukki

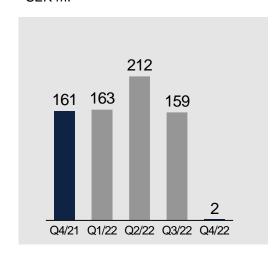
Quarterly adjusted operating result in SEK m.



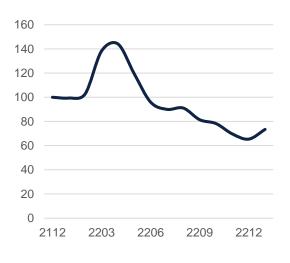
Quarterly adjusted operating result in SEK m.



Quarterly adjusted operating result in SEK m.



Monthly market price, European HRC, indexed



SSAB Europe Q4

Lower realized prices

Planned maintenance in Q4, including one of the blast furnaces in Raahe. Restart of BF in the beginning of 2023

Adjusted EBIT margin 17.1% (19.1%) for the full-year 2022

**Tibnor Q4** 

Weak demand and lower prices

Inventory losses impacted the result

Ruukki Construction Q4 Continued weak demand

Higher inflation and interest rates impacting Construction segment

Margin decreased from a high level in Q4/21

Volatile market during 2022 Market stabilized at the end of 2022



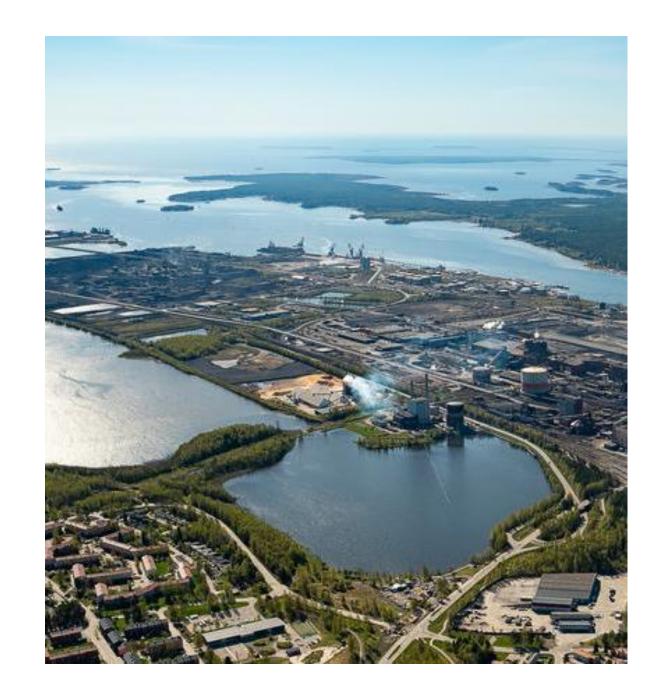
# Leading the green transition of the steel industry

- In 2022, 500 tonnes of fossil-free steel delivered to strategic customers
- Partnerships in
   Automotive, Heavy
   Transport,
   Construction
   Machinery, Material
   Handling,
   Construction



## Transformation to fossil-free steel making on plan

- Replacing blast furnaces and coke plants with new integrated mini-mills with electric arc furnaces, rolling mills and further processing
- Greater flexibility, shorter lead times and virtually no CO<sub>2</sub> emissions from own operations
- Feasibility studies for the planned mini-mills in Luleå and Raahe are ongoing
- Public consultation process for the plant in Luleå launched during Q4
- Hybrit Development AB has filed patent applications to the European Patent Office



## SSAB's own transformation requires 3-4 TWh

- SSAB's Nordic plants will need additionally ~3-4 TWh of fossil-free electricity around 2030 to replace blast furnaces with EAFs
- A flexible mix of scrap metal and fossil-free sponge iron can be used as a raw material in the new installations
- Will reduce 10% of Sweden's total CO<sub>2</sub> emissions and 7% of Finland's

#### Fossil-free value chain

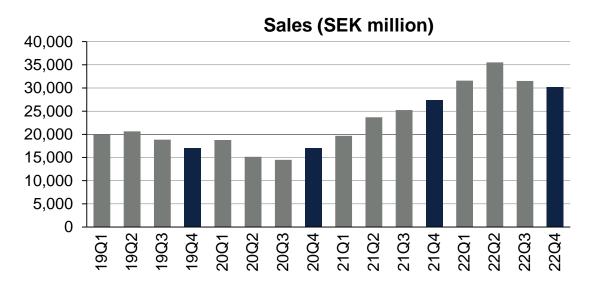
- HYBRIT demonstration plant in Gällivare will need ~5 TWh (2026)
- Further expansion of fossil-free sponge iron production depends on competitive costs
  - Additional electricity production in the Nordics a key factor

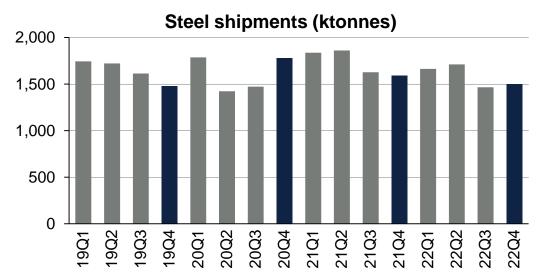


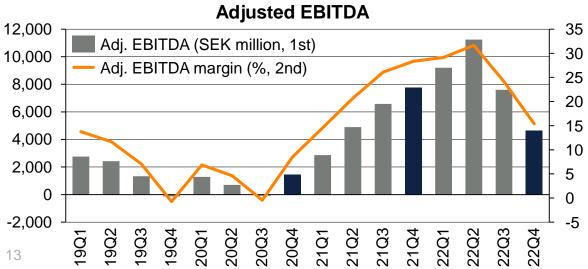
### 2 Financials

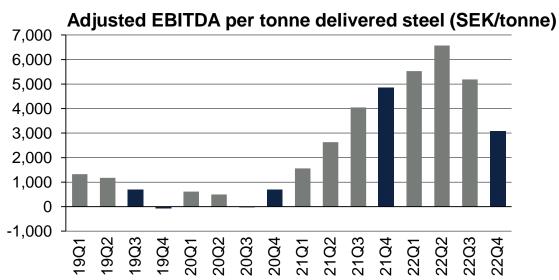


## Q4 impacted by weak European market and maintenance SSAB Special Steels and SSAB Americas held up

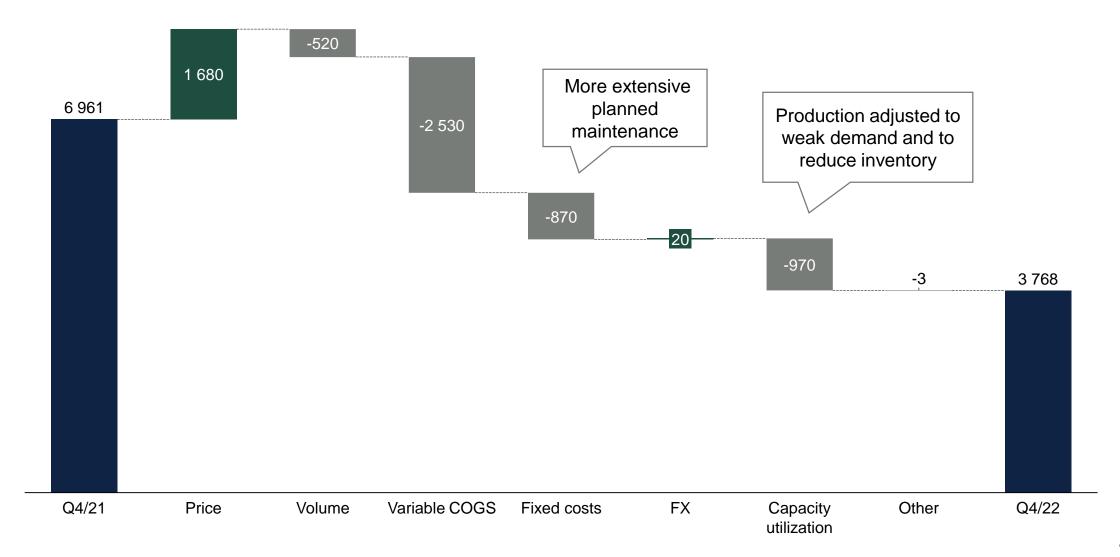








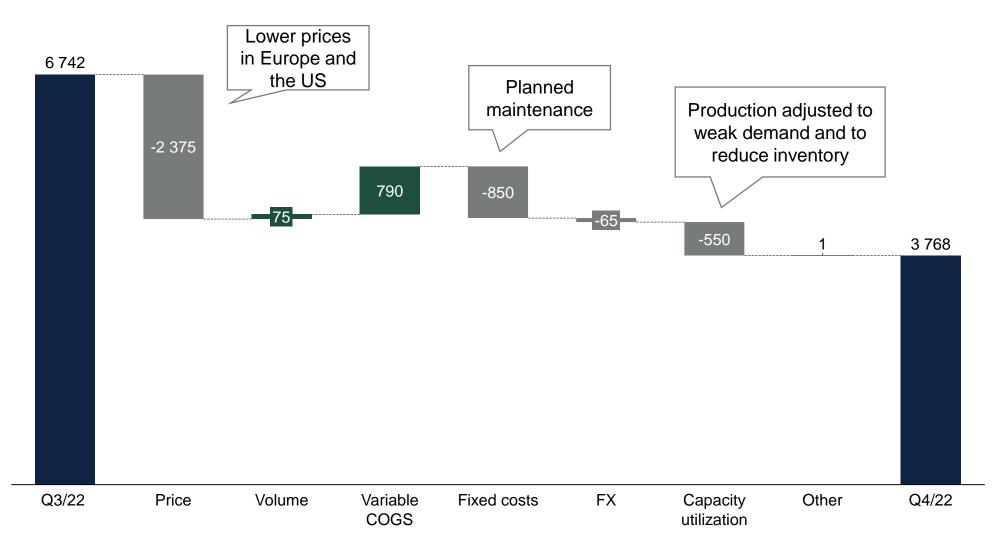
## Change in adjusted operating result Q4/22 vs. Q4/21





#### Change in adjusted operating result

Q4/22 vs. Q3/22





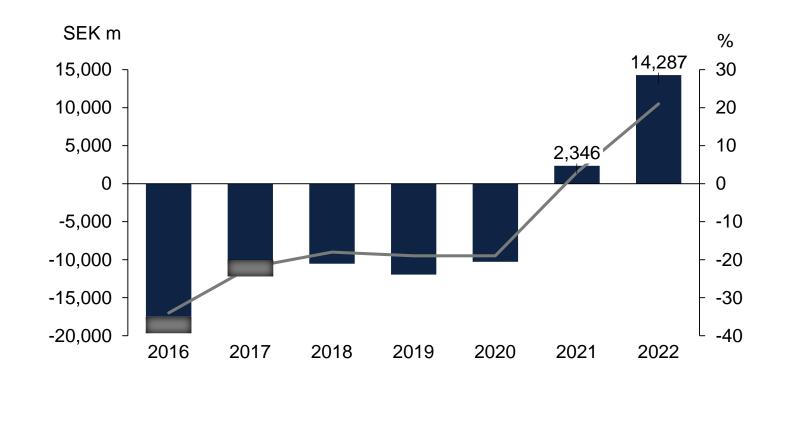
#### Release of working capital in Q4/22

| SEK millions                                     | 2022<br>Q4 | 2022<br>Full year | 2021 Full year |
|--|------------|-------------------|----------------|
| EBITDA   | 4,659      | 32,340            | 22,094         |
| Change in working capital                        | 4,921      | -8,279            | -5,485         |
| Maintenance capex                                | -1,018     | -2,196            | -2,053         |
| Other  | 317        | 828               | 741            |
| Operating cash flow                              | 8,880      | 22,693            | 15,296         |
| Financial items                                  | -1         | -17               | -373           |
| Taxes  | -1,313     | -5,947            | -1,357         |
| Cash flow from current operations                | 7,566      | 16,729            | 13,566         |
| Strategic capex, plants and machinery            | -705       | -1,952            | -835           |
| Acquisitions of shares and operations            | -174       | -616              | -130           |
| Cash flow before dividend                        | 6,687      | 14,161            | 12,602         |
| Dividend, Parent company's shareholders          | -          | -5,406            | -              |
| Dividend, non-controlling interest               | -          | -7                | -9             |
| Acquisitions of shares, non-controlling interest | -          | -                 | -157           |
| Net cash flow                                    | 6,687      | 8,748             | 12,436         |



#### Strong financial position

- Group is debt free with net cash of SEK 14.3bn (2.3bn) at the end of 2022
- The board proposes dividend of SEK
   8.70 per share, corresponding to a total of SEK 9 bn.
- An authorization to buy back up to 10% of all outstanding SSAB shares will be proposed to the AGM
- Impairment of goodwill in Q4/22
  - SEK 33.3 bn referring to the acquisitions of Ipsco (2007) and Rautaruukki (2014)
  - No effect on cash flow or tax



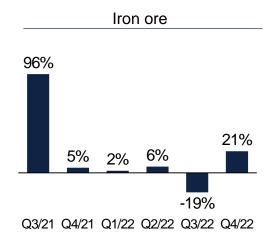
Net debt (-) / Net cash (+)

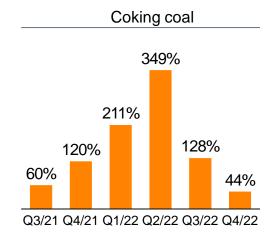
IFRS 16 illustrative adjustment

— Net gearing ratio, %

#### Raw material

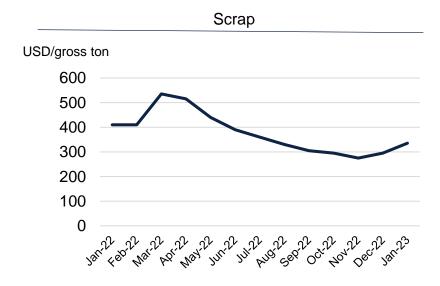
#### SSAB's purchase price, year over year changes





- Lower than normal purchase volume in Q4/22 to reduce inventory
- Upturn in iron ore market prices in Q4 will impact Q1

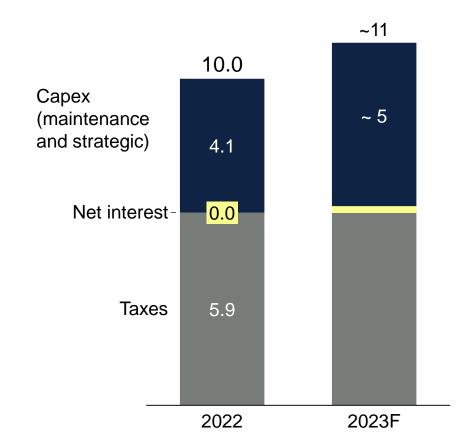
#### Market prices (AMM)



- Lower average purchase prices in Q4/22, but scrap prices moved up in December and January
- The purchase prices of scrap ore affect the result after a lag of around one month

#### Cash needs of the business

- Total cash needs<sup>1</sup>) in 2023 estimated at around SEK 11bn
- Higher strategic capex vs. 2022 due to ramp-up of Oxelösund conversion
- As a starting point, a stable taxes paid has been assumed. It will, however, depend on the level of earnings in 2023. Some of the tax cost incurred in 2022 (~SEK 2bn) will be paid in 2023, due to normal delay.



<sup>1)</sup> Cash needs defined as capex, interest paid and taxes paid. Excluding working capital

3

## Outlook and summary

#### SSAB's outlook for main customer segments Q1/2023

| Segment                | Demand | Comments Strong Neutral Weak   |  |  |  |
|------------------------|--------|--|--|--|--|
| Heavy Transport        |        | <ul> <li>Improved supply chain for heavy trucks in Europe</li> <li>Improvement in railcar (US)</li> </ul>                |  |  |  |
| Automotive             |        | <ul> <li>Improved supply of components to OEMs</li> <li>Risk in end-user demand (higher interest rates)</li> </ul>       |  |  |  |
| Construction Machinery | 0      | <ul> <li>Stable demand in several regions, China weak</li> <li>Lifting applications strong in several markets</li> </ul> |  |  |  |
| Material Handling      |        | - Generally good demand in mining and recycling  |  |  |  |
| Energy                 |        | - Good demand for wind power and other renewables  |  |  |  |
| Construction           |        | <ul> <li>European market impacted by inflation, higher interest rates</li> <li>Seasonally low activity in Q1</li> </ul>  |  |  |  |
| Service Centers        | •      | <ul> <li>Very low inventories in the US</li> <li>Destocking in Europe in Q4, more balanced situation into Q1</li> </ul>  |  |  |  |



#### SSAB's outlook for Q1/2023

- Continued uncertainty (inflation, interest rates, Ukraine)
- Stabilization of European market
- Relatively stable demand on North American market (heavy plate)
- Demand for high-strength steels slowed somewhat, mainly in Europe
- Relatively stable raw material prices (higher costs for iron ore and scrap; lower costs for coal)

| Volume and pricing outlook |                      |                 |  |  |  |
|----------------------------|----------------------|-----------------|--|--|--|
| Q1 2023 vs. Q4 2022        | Shipments            | Realized prices |  |  |  |
| SSAB Special Steels        | Significantly higher | Lower           |  |  |  |
| SSAB Europe                | Significantly higher | Lower           |  |  |  |
| SSAB Americas              | Somewhat higher      | Lower           |  |  |  |

Definitions: Significantly lower (>10%), Lower (5-10%), Somewhat lower (0-5%), Stable (~0%), Somewhat higher (0-5%), Higher (5-10%), Significantly higher (>10%)

#### Summary

- Record earnings in FY 2022
- Continued good trend in safety
- Release of working capital in Q4
- Strong financial position
  - Dividend per share of SEK 8.70 proposed
  - An authorization to buy back SSAB shares will be proposed to the AGM
- Leading the green transition
  - Pilot shipments of 500 tonnes in 2022
  - SSAB's transformation on plan



4

### Questions & Answers



#### Capital Markets Day 2023

- SSAB invites institutional investors, financial analysts and journalists to the Capital Markets Day
- 28 March presentations in Stockholm. Venue: Epicenter, Mäster Samuelsgatan 36.
- 29 March site visit to SSAB Luleå and Hybrit
- To attend, please register, link available on ssab.com, IR calendar



## Appendix



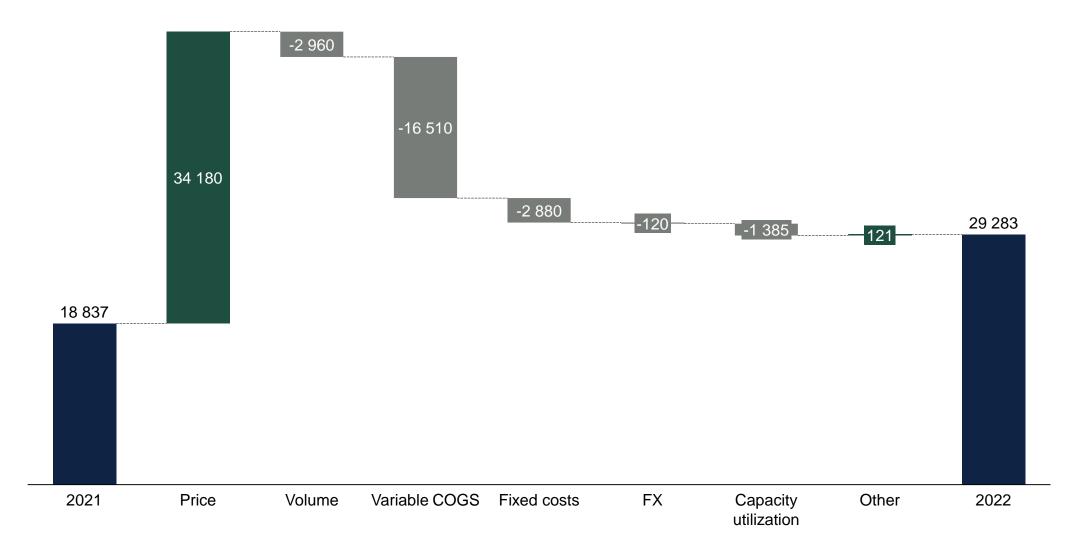
#### Expected maintenance costs

 SSAB's total maintenance costs for 2023 are expected to be SEK 1,550 (1,540) million.

| SEK million         | 2023<br>Q1 | 2023<br>Q2 | 2023<br>Q3 | 2023<br>Q4 | FY<br>2023 |
|---------------------|------------|------------|------------|------------|------------|
| SSAB Special Steels |            |            | 275        | 400        | 675        |
| SSAB Europe         |            |            | 350        | 200        | 550        |
| SSAB Americas       |            |            | 175        | 150        | 325        |
| Total               |            |            | 800        | 750        | 1,550      |

Note: The estimates shown in table includes direct maintenance cost and cost of lower capacity utilization (under absorption) but excludes lost margins.

## Change in adjusted operating result 2022 vs. 2021

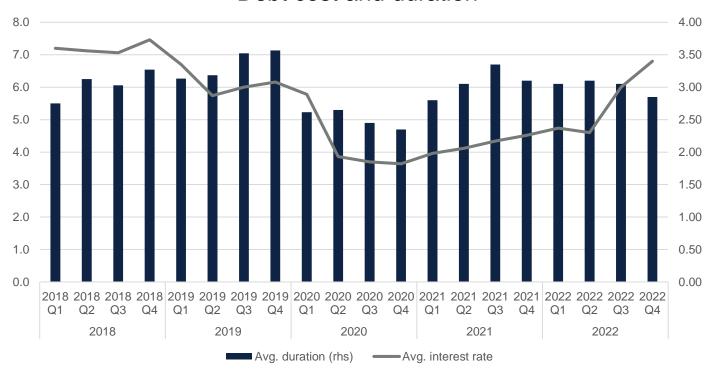




## Debt portfolio duration and interest rate

- Duration of the loan portfolio was 5.7 (6.2) years
- Averaged fixed interest term was 0.9 (1.2) years
- Average interest rate was 3.4% (2.3%)

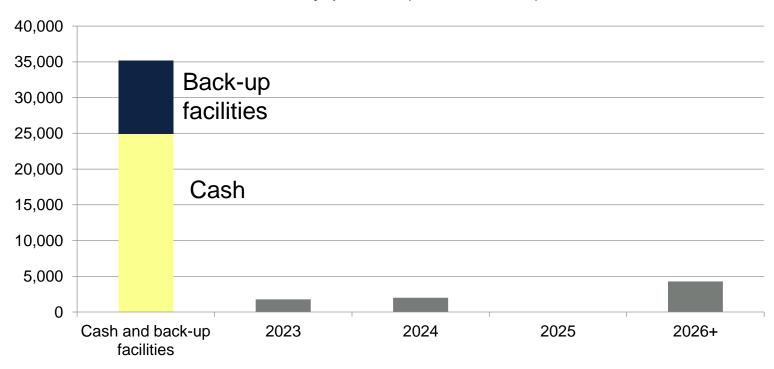
#### Debt cost and duration



#### Maturity profile

 Liquid assets and committed credit lines at SEK 35.2 bn

#### Maturity profile (million SEK)



#